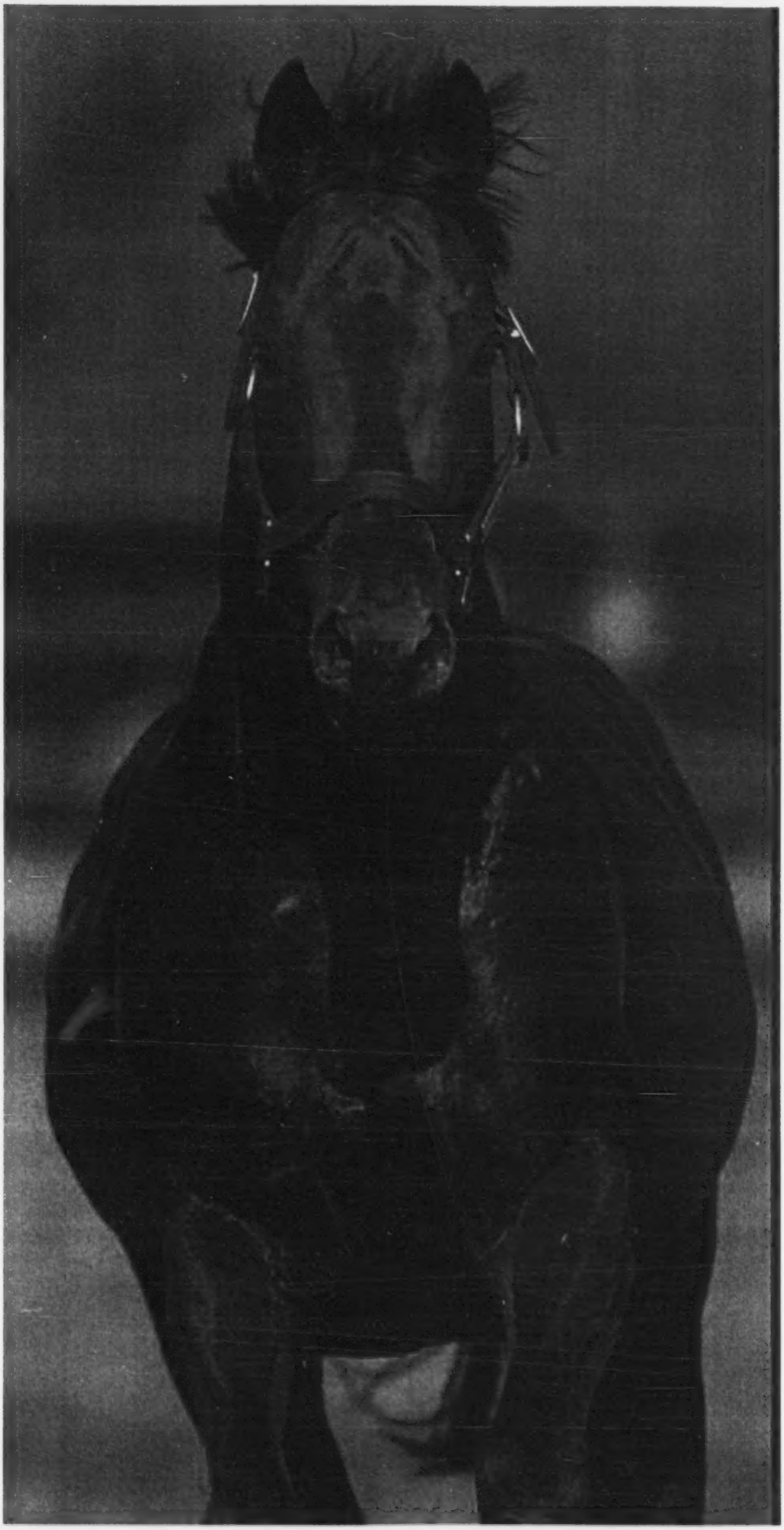

Ontario

Ontario Racing Commission

Annual & Statistical Report

2006•2007

Ontario Racing Commission

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Commission des courses de l'Ontario

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Ontario

July 27, 2007

The Honourable Gerry Phillips
Minister of Government Services
Parliament Buildings
Queen's Park
Toronto, Ontario

Dear Mr. Minister:

We are pleased to submit to you the Annual Report of the Ontario Racing Commission for the period ending March 31, 2007, pursuant to Section 15 (1) of the *Racing Commission Act, 2000.*

Yours sincerely,

Rod Seiling
Chair

Hon. James Donnelly, Vice Chair
Bernard Brennan, D.V.M., Member
Jane Garthson, Member
David Gorman, Member
George S. Kelly, Member
Brenda Walker, Member

Ontario Racing Commission

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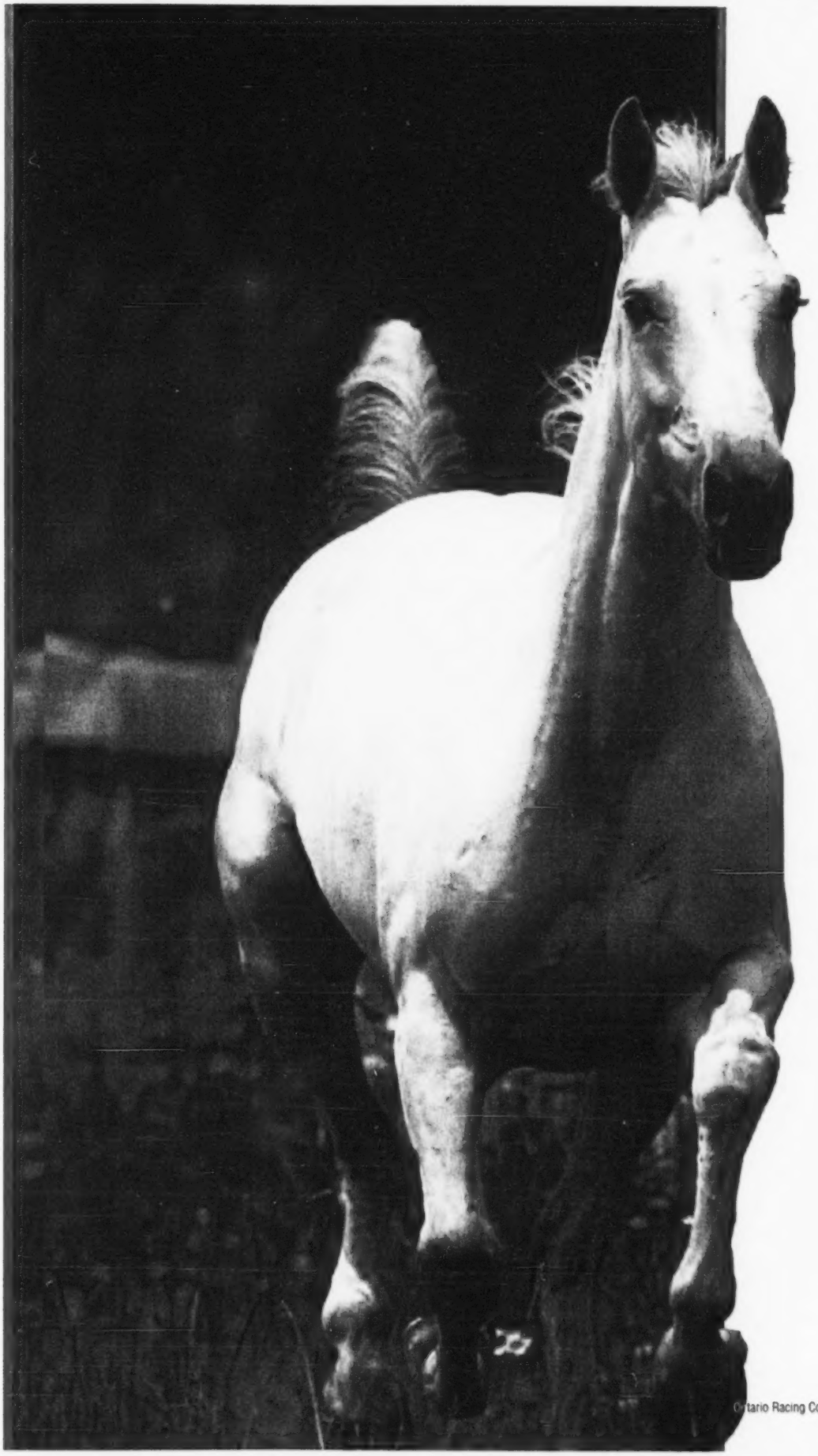


Ontario Racing Commission

MESSAGE FROM THE CHAIR

I am pleased to provide this overview of the Commission's activities for the fiscal year 2006-2007. At the end of November, 2006, I was honoured to accept the appointment as Chair of the Commission, succeeding Lynda Tanaka.

On behalf of the Governing Board and all members of the horse racing community, I want to thank Lynda for her many years of dedication, passion and leadership of the industry. I know she remains a vocal supporter of horse racing as well as an avid fan.

In February, 2007, the Hon. James Donnelly was appointed Vice Chair of the Commission. I am pleased to officially welcome him and I know his adjudicative experience, as well as his knowledge of racing, will be a great benefit to our community.

This year was indeed a year of transition for the Ontario Racing Commission (ORC) and the industry as a whole. While there was a modest increase in live race dates, the total amount of wagering dollars placed on the Ontario horse racing product declined. What should the industry's response be to this trend? How should your regulator respond? Clearly, a dialogue is essential.

Those of you that know me or have heard me speak at industry gatherings, know that I believe we must reinforce the message that all horse racing competition in Ontario is fair, equitable and played by the rules. This on-going message of 'fairness in horse racing' can not simply come from the ORC. It must come from every racetrack, every association, every horse people group, and indeed every single person licensed to work in our business.

Then - and only then - will the racing fan be assured, and the general public convinced, of the quality, entertainment value and integrity of our product. One of the most important factors in securing this trust is a vigilant, ongoing and widespread program of medication control.

I am grateful and very pleased that in January of 2007, industry groups showed their support with an agreement for a two-year, $ 1 million per year commitment to fund the efforts of the Equine Medication Control and Drug Task Force.

The reputation of horse racing in Ontario and the financial stability of the industry are on the line. I urge all members of our community to actively play a part in securing the future of your business.

"Fair, equitable and played by the rules"

Rod Seiling

MESSAGE FROM THE EXECUTIVE DIRECTOR

This year has been one of challenge and self examination for your regulator. We began the year with a new budget and an aggressive and responsible plan to meet and exceed service levels with reduced sources of revenue.

As I commented last year, our budget may have been reduced but the need to proactively fulfill our regulatory mandate has not changed.

It is encouraging to note that while our operating budget was reduced by overall $2 million, we were able to maintain, and modestly increase, the amount of service delivered to the horse racing community. I am proud to say ORC staff responded with professionalism and dedication to their roles and for that, I thank them.

I am also very pleased that Ontario's medication control effort is not only receiving full community support, but international recognition. Such a program to ensure only therapeutic and legal medications are used is good for the horse and vital to the future of the industry.

During this fiscal year, we fulfilled our commitment to begin to improve all aspects of communication between the ORC and the entire racing community. The Communications audit was a useful 'first step' to identify the specific areas of improvement. A plan to address this feedback will be implemented in fiscal 2007/08.

A desire to respond to the new financial reality also made this a year of evaluating our service role and culture. This process begins with a clear recognition that the ORC exists to provide a regulatory service to the horse racing community.

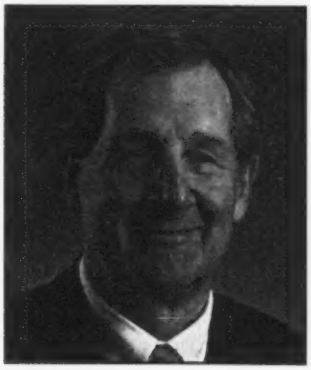
The people of the ORC - those individuals that serve you every day - are committed to improving the way we do business. Striving for excellence requires us to be even more professional in how we serve you. We will look for ways to increase your understanding of our role.

And we will strive to treat all with fairness and respect, and provide information in a timely way.

"Providing a regulatory service to the horse racing community"

John L. Blakney

MEMBERS OF THE GOVERNING BOARD

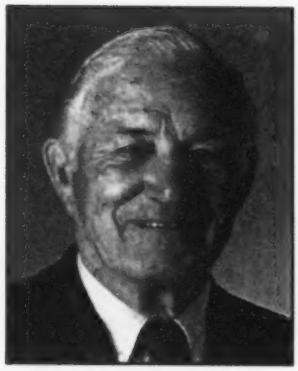


Rod Seiling,
Beaverton
Appointed Chair 2006

Rod Seiling was appointed Chair of the ORC on November 29, 2006. He has a solid understanding of Ontario's horse racing community, having grown up near Elmira where his family had an extensive background in standardbred racing. Later in his professional career, Mr. Seiling spent time in management positions with the Ontario Jockey Club (now Woodbine Entertainment), Racetracks of Canada, and Elmira (now Grand River) Raceway. A former Commissioner and licensee, he is also very familiar with ORC's operations and procedures. Previously, he was President and Chief Executive Officer of the Greater Toronto Hotel Association and was recognized as a strong leader to Ontario's hospitality industry. Mr. Seiling's current appointment expires in November 2009.

The Honourable James M. Donnelly, Goderich
Appointed Vice Chair 2007

Mr. Donnelly was appointed Vice Chair effective February 7, 2007. Active in his local community, he is well known in Southwestern Ontario for his support and involvement in standardbred racing, dating back to Racing Days with Ronnie Feagan in the 1960's and early 1970's. As well, he has served as a Councillor and Reeve for the Town of Goderich and served on the Huron County Council. Mr. Donnelly served as an Ontario Superior Court judge from 1985 to 2005. In that capacity, he served on the Divisional Court dealing with judicial review applications relating to the Ontario Racing Commission and other provincial regulatory boards. He was called to the bar in 1954 and was a partner in the law firm Donnelly & Murphy for 31 years focusing on criminal defence and civil litigation. Mr. Donnelly's current appointment expires on February 7, 2009.



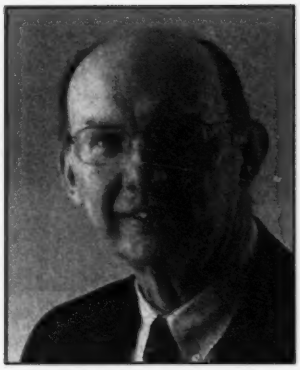
Bernard F. Brennan, D.V.M.,
Kemptville
Appointed 2002

Born in Deseronto, near Napanee in 1927, Dr. Brennan graduated from the Ontario Veterinary College in 1951. A successful football player, Dr. Brennan was named Canadian Football League's Rookie of the Year in 1946 and played for the Ottawa Rough Riders, contributing to their 1951 Grey Cup Championship. Serving for eight years as the track veterinarian at Rideau Carleton Raceway when it first opened, Dr. Brennan eventually left the racetrack to concentrate more on his veterinary practice. As co-owner of Alta Vista Animal Hospital in Ottawa for over 40 years, Dr. Brennan employed a staff of over 15 full-time veterinarians. More recently Dr. Brennan served a three year term at the Trillium Foundation, the Ontario Government body charged with dispensing grants to charitable organizations. Dr. Brennan has been an owner and trainer of standardbred horses for over 30 years, including part ownership in the great Cam Fella. His current three-year re-appointment expires on May 28, 2008.

Jane Garthson,

Toronto
Appointed 2004

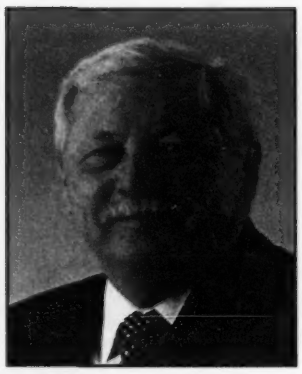
Jane Garthson is the owner and principal consultant for Mills Garthson & Associates, specializing in governance and ethics for non profits and government. Prior to entering the private sector, Ms. Garthson worked in various provincial ministries, including liaising with the Ontario Lottery Corporation while at the Ministry of Tourism and Recreation and leading financial management and planning at Management Board Secretariat. As Executive Director, Ms. Garthson was a lead player in the successful turn-around of the Ontario Equestrian Federation in the late 90's. Born in Brampton, Ms. Garthson grew up surrounded by horses and has volunteered in therapeutic riding since 1988, including as Treasurer of the Canadian Therapeutic Riding Association. Ms. Garthson part-boards a quarter horse and participates in Boots 'N Saddle shows and the new Ontario 4-D Barrel Racing Association events. Her current appointment expires on April 28, 2007.



David Gorman,

Mississauga
Appointed 2004

David Gorman is a well-known and well-respected racing executive with over 45 years of experience in the industry. Mr. Gorman began his extensive career working for the summer at Connaught Park Raceway (now Hippodrome D'Aylmer). After nine years in the public relations area working for Metropolitan Life, one of the world's larger life insurance companies, Mr. Gorman served as the Executive Director of Racetracks of Canada working with regulatory agencies to improve the environment for horse racing across the country. In 1982, Mr. Gorman joined The Ontario Jockey Club (now Woodbine Entertainment Group), where he served in a series of senior management positions, which included managing Fort Erie Racetrack, overseeing thoroughbred racing operations and managing the 1996 Breeders Cup event at Woodbine. After 20 years at Woodbine, Mr. Gorman retired in early 2003. His current appointment expires on April 28, 2007.



George Kelly,

Mississauga
Appointed 2004

George Kelly brings a wealth of horse racing and business expertise to his position at the ORC. Since its inception in 1996, Mr. Kelly served as Assistant Director to the Ontario Horse Racing Industry Association (OHRIA) and was responsible for program management and delivery of the horse racing industry's $50 million Horse Improvement Program. Mr. Kelly has developed a comprehensive understanding of the dynamics of the horse racing industry through his work developing industry position papers and business plans and overseeing analysis of the industry at large and its relationship to other forms of gaming. Prior to joining OHRIA, Mr. Kelly managed his own management consulting firm. For over twenty years, Mr. Kelly had worked for the Liquor Control Board of Ontario, completing his time there as Vice President of Information Services. Mr. Kelly retired from OHRIA on December 31, 2003. His current appointment expires on April 28, 2007.

Brenda Walker,

Owen Sound
Appointed 2003

Born in Brampton, Ontario, Mrs. Walker followed a love of horses into the Standardbred Industry. Along with her husband Paul, Mrs. Walker has been involved in the industry for 30 years. From 1994-2003, Mrs. Walker served as a Director of the Ontario Harness Horse Association (OHHA) for District 9, responsible for Hanover and Clinton Raceways. During that time she also served a number of years as a member of the Executive. In her capacity at OHHA, Mrs. Walker was heavily involved in the Ontario Sires Stakes Program and the Horse Improvement Program, serving on the OSS Publicity and Promotion Committee, the Standardbred Review Committee and the OSS Date Scheduling Committee. As part of OHHA, Mrs. Walker also was involved with the Lasix Committee, with a mandate to encourage the expansion of the Lasix program to all Ontario racetracks. Her current three-year re-appointment expires on February 2, 2009.

ORC AT A GLANCE

Mandate

The Ontario Racing Commission (ORC) is the Crown Agency responsible for regulating the horse racing industry in Ontario. Reporting to the Ministry of Government Services, the ORC assists the Ministry in fulfilling its responsibilities in ensuring public confidence and social controls in the gaming sector through its regulatory oversight of the horse racing community.

The ORC is accountable to government through a number of mechanisms, including a yearly financial audit conducted by the Auditor General of Ontario. The Governing Board meets on a monthly basis to conduct the affairs of the corporation and deal with corporate governance issues. In addition, Commission members continue to be appointed by the Lieutenant Governor in Council.

Governing Board

The Ontario Racing Commission is headed by a Governing Board that consists of not fewer than three and not more than seven members appointed by the Lieutenant Governor in Council. Members may hold office for a term of not more than three years but may be reappointed. A majority of the members of the Governing Board constitutes a quorum for a meeting of the Commission.

The Governing Board is responsible for:

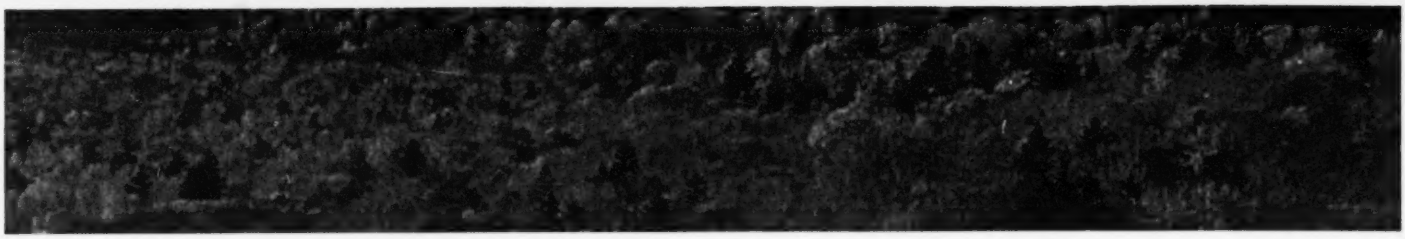
In December 2000, the ORC was converted into a self-financing regulatory agency with a Governing Board. This change in structure, established by the *Racing Commission Act, 2000,* confirmed the ORC's status as an independent decision making body responsible for ensuring that the industry operates with honesty and integrity and that the significant economic benefits provided to the Provincial economy and rural areas of the province are protected.

Corporate Structure

The proclamation of the *Racing Commission Act, 2000* achieved two key objectives:

1. to strengthen and modernize the ORC's regulatory framework.
2. to establish the ORC as a self-financing body.

The new Act also clearly distinguishes the roles and responsibilities of the Administration (headed by the Executive Director) from those of the Governing Board. The Board has overall corporate governance responsibilities as well as adjudicative duties while the Administration has enforcement and administrative responsibilities.



- Carrying out its responsibilities, within the limits of its jurisdiction, responsibly, fairly and in a manner consistent with relevant law and the public interest;
- Informing and advising the Minister, through its Chair, of matters of an urgent, critical or relevant nature that are likely to require action by the Commission or Minister to ensure the administration of the act is carried out properly;
- Providing high quality service to the public in performing its responsibilities;
- Establishing guidelines governing the exercise of any of the powers and duties under the act;
- Submitting an annual report to the Minister on the activities and affairs of the Commission;
- Recommending, for the Minister's consideration, matters that require statutory or regulatory amendment;
- Constituting, at the direction of the Chair, a panel to conduct any hearing required under legislation administered by the ORC;
- Releasing expeditious, high quality decisions after the panel's hearing;
- Establishing fees or other charges and providing for refunds for the purposes of the Act, the Regulations and the Rules of Racing;
- Ensuring that the assets of the ORC and any public funds are used with probity;
- Hiring the Executive Director for the ORC;
- Conducting the affairs of the Commission; and
- Approving operational and financial budgets and policies to govern its activities.

Administration

Headed by the Executive Director and CEO, the Administration is responsible for enforcement and administrative functions in carrying out the mandate of the ORC.

The Executive Director reports to the Governing Board. He/she is also the Director appointed under the act and has express legislative authority to exercise certain powers. Specifically, he/she is empowered to license and conduct investigations of persons seeking to be racetrack owners and horse people (drivers, jockeys, grooms, owners, trainers, etc.) and to register colours, assumed names, partnerships and contracts relating to horse racing.

He/she may appoint one or more Deputy Directors and may delegate powers to them subject to any conditions set out in the delegation.

The duties of the Executive Director include:

- Managing the day-to-day operations of the organization in accordance with accepted business and financial practices.
- Developing and applying policies so that ORC funds are used with integrity and honesty.
- Establishing and applying a financial management framework to support decision-making and preparing financial reports for approval by the Governing Board.
- Supporting the Chair and the Governing Board in meeting their responsibilities.
- Carrying out the policies and procedures as approved by the Chair and the Governing Board.
- Preparing an annual report for the Commission, as directed by the Governing Board.
- Preparing a business plan for the organization, as directed by the Governing Board.
- Establishing and maintaining, for approval by the Board, a performance review system for staff.

CORE BUSINESS FUNCTIONS

ORC Mission Statement

To govern horse racing in a manner that:

- Promotes high standards of honesty, integrity, business practices and accountability;
- Protects and enhances the broader public interest;
- Protects the health and enhances the safety of the horse;
- Encourages industry dialogue at all levels; *and*
- Encourages industry sustainability through effective policy, regulation and program delivery.

The ORC envisions:

- A strong horse racing industry guided by principles of honesty, integrity and social responsibility; *and*
- A climate where customers and participants can invest and conduct their horse racing activities with trust and confidence.

1. Officiate at all races

The ORC provides three officials (judges or stewards) to supervise races conducted at Ontario's 18 licensed racetracks. These officials are responsible for the enforcement of the Rules of Racing. Officials conduct investigations into alleged rule violations, fine/suspend licensees for violations and conduct hearings on regulatory matters as required.

2. Compliance

This function, performed by investigators and/or compliance officers, includes:

- Administration of the human drug-testing and breathalyzer program;
- Searches for prohibited items (drugs/syringes);
- Enforcement of racetrack security standards.

3. Investigations

The ORC employs civilian investigators and seconds police officers from the Illegal Gambling Unit of the Investigation Bureau of the Ontario Provincial Police. Key functions of the ORC's Investigations Unit include:

- Monitoring and enforcing equine medication control programs;
- Investigations of the more serious racing violations such as fraud and hidden ownerships;
- Due diligence investigations on licence applicants or licensees;
- Investigations into illegal gambling activities related to wagering or locations where wagering occurs and any organized crime involvement in the industry;
- Investigations of horse abuse, race fixing or other racing and rule infractions, as well as investigating all horse deaths reported to the ORC's Death Registry for horses;
- Liaison between the ORC, the police community and other civilian regulatory bodies in and out of Ontario;
- Enforcement of Judges/Stewards' and Commission orders and rulings.

4. Licensing

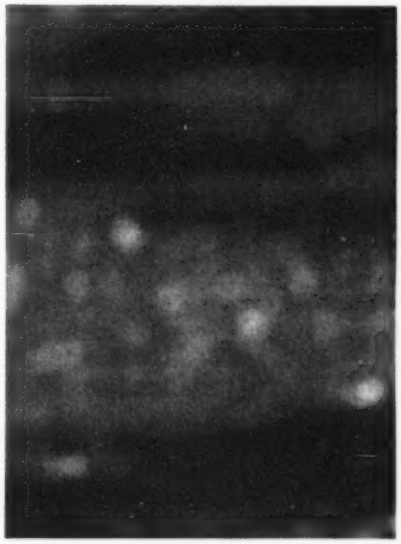
The ORC issues over 30,000 licences to individuals and businesses involved in the horse racing community. A large part of the licensing function is performed at each track facility and licensing agents are available on live race dates for more effective client service. The licensing process includes applications from racetrack operators, tele-theatre locations and individuals involved in the industry (i.e. grooms, trainers, etc.).

5. Adjudication

The Commission hears appeals of rulings made by Jur ges and Stewards under the Rules of Racing and of the Director under the Rules and the *Racing Commission Act, 2000*. Appeals on minor matters may also be heard by an Industry Appeal Board, which is more accessible to licensees, less formal and less costly.

6. Regulation of Racetracks

In the public interest, the ORC annually licences racetracks and reviews racetrack business plans, backstretch improvement and fire safety plans and health and safety improvements as part of this process.



7. Public Hearings

The ORC conducts public hearings as a means of dealing with administrative issues or as a means of obtaining public input into programs or policies affecting the community.

In addition, the ORC has sole jurisdiction and discretion in granting race dates in the province and may consider applications in a public hearing in order to consider the views of other tracks, horsepeople and members of the public. The ORC also reviews business plans put forward by the individual racetracks prior to approving race dates.

8. Industry Support

In the complex environment of horse racing, the Commission is committed to using its resources to provide support to the industry where issues arise that have regulatory implications. The organization also supports the industry through its responsibilities for program development, oversight and program administration.

a) Industry Planning: In response to issues raised by the racing community, the ORC provides support to the industry through integrated planning efforts, facilitation and program development.
b) Program Delivery: The ORC oversees and administers industry programs where the Province of Ontario has invested public money in the industry.

Partners

Government

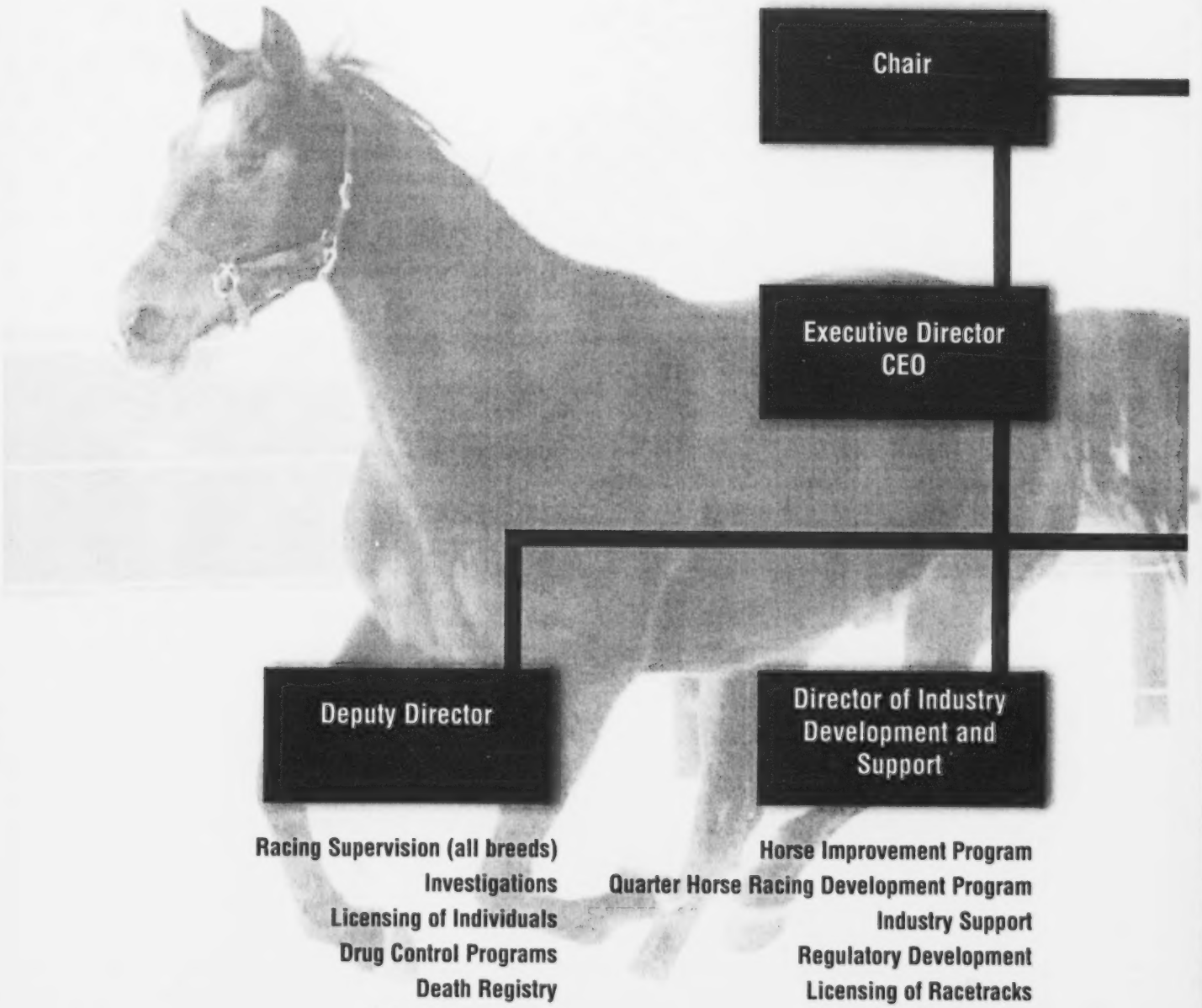
- Canadian Pari-Mutuel Agency (CPMA)
- Ontario Provincial Police (OPP)
- Ministry of Government Services (MGS)
- Alcohol and Gaming Commission of Ontario (AGCO)
- Ontario Lottery and Gaming Corporation (OLG)
- Municipal Police Forces
- Royal Canadian Mounted Police (RCMP)
- Other Racing Commissions in Canada
- Other Racing Commissions and enforcement agencies in North America

Racing Community

- Wagering Public
- 18 Ontario horse racing tracks
- Ontario Horse Racing Industry Association (OHRIA)
- Ontario Harness Horse Association (OHHA)
- Northern Horsemen Association (NHA)
- National Capital Region Harness Horse Association (NCRHHA)
- Horsemen s Benevolent and Protective Association of Ontario (HBPA)
- Quarter Racing Owners of Ontario Inc. (QROOI)
- Jockey s Benefit Association of Canada (JBAC)
- Jockey Club of Canada
- Standardbred Canada
- Canadian Thoroughbred Horse Society (CTHS)
- Standardbred Breeders and Owners Association (SBOA)
- Long Run
- Ontario Standardbred Adoption Society (OSAS)
- Ontario Society for the Prevention of Cruelty to Animals (SPCA)
- Ontario Veterinary College (OVC)
- Ontario Association of Equine Practitioners (OAEP)
- Equine Guelph

ORGANIZATION CHART

effective April 1, 2007



Racing Supervision (all breeds)
Investigations
Licensing of Individuals
Drug Control Programs
Death Registry
Information Hotline

Horse Improvement Program
Quarter Horse Racing Development Program
Industry Support
Regulatory Development
Licensing of Racetracks
Race Dates
Rule Changes
Special projects

Vice-Chair & Commission Members

Chief Administrative Officer

Accounting & Finance
Information Technology
Communications
Human Resources
Corporate Affairs & Planning
Facilities
Other Administration

Senior Legal Counsel

Administration of Hearings
Judicial Reviews
Freedom of Information Reports
Legal Compliance
Legal Advice to:
- **Governing Board**
- **Executive Director**
- **Senior Management**
- **Judges/ Stewards**

OPERATIONAL PERFORMANCE

RACING

Under the supervision of the Deputy Director, Standardbred Judges and Thoroughbred Stewards oversee live races, issue rulings and impose fines and suspensions for violations of the Rules of Racing where required.

Racing Operations oversees the day to day ORC supervision of live racing in the province. Key functions are officiating at all races and applying ORC policies and rules.

Licensing agents maintain ORC offices at each of the racetracks and are in attendance on live race dates to facilitate licensing of racing participants. Where necessary the Judges and/or Stewards review applications, evaluate eligibility, oversee all racing officials, and generally handle any inquiries from licensees or the general public as it relates to the conduct of racing.

In addition, each racetrack has an Official Veterinarian in attendance to supervise live racing. Official Veterinarians play an important role in assisting the ORC to carry out its regulatory mandate. As the advocate for the horse, the Official Veterinarian's primary responsibility is to ensure that the horse is healthy and fit to race. As a Racing Official, Official Veterinarians also act as advisors to the ORC on matters related to equine health and are present at all tracks during live racing.

INVESTIGATIONS

The Investigations Unit of the Ontario Racing Commission assists the ORC in fulfilling its mandate to regulate horse racing in the public interest and ensure public confidence in the honesty and integrity of the industry in Ontario. The Investigations Unit is comprised of civilian investigators and police officers seconded from the Ontario Provincial Police Illegal Gambling Unit of the Organized Crime Section. The ORC Deputy Director and a Detective Staff Sergeant from the OPP jointly oversee the Unit.

The Unit's overall focus is to enhance compliance with the regulatory framework governing horse racing through rigorous enforcement of the rules. Through enforcement, education and outreach initiatives, the Unit provides a necessary service to the horse racing community.

The Investigations Unit are to identify and investigate incidents of the illegal sale, purchase and possession of equine and human drugs, horse welfare issues, issues relating to organized crime involvement in the industry, and corrupt practices in the industry. It ensures that all facets of the industry operate with honesty and integrity, in compliance with ORC rules and rulings to promote and establish Ontario as a horse racing industry leader in the area of investigation and enforcement.

LEGAL

The implementation of the *Racing Commission Act, 2000* both reinforced the traditional role of legal services and clarified to whom and when those services are provided. Lawyers for the ORC provide, in general, four types of services:

- Legal advisory services to the Administration and its staff and on policy issues or on specific factual matters,
- Litigation services, where the lawyers act on behalf of the Administration before a panel of the Commission at hearings under the *Racing Commission Act, 2000*, the Rules of Standardbred Racing, the Rules of Thoroughbred Racing, or the Rules of Quarter Horse Racing,
- Litigation services on behalf of the ORC if there is an application for judicial review of a decision of the panel, and
- Legal support services to the Administration and to the Governing Board.

These legal services are provided by the ORC's lawyers and by outside legal counsel retained for specific purposes. The use of outside legal counsel permits the Administration to manage unusual circumstances, to meet high demands in a cost effective manner, and to draw on expertise where required.

Commission Hearings

During the fiscal year, 45 hearings were held over 51 dates. Seventeen of the hearings were for thoroughbred matters, 27 for standardbred matters and one

quarter horse matter was heard. The Administration is usually represented by a lawyer at these hearings.

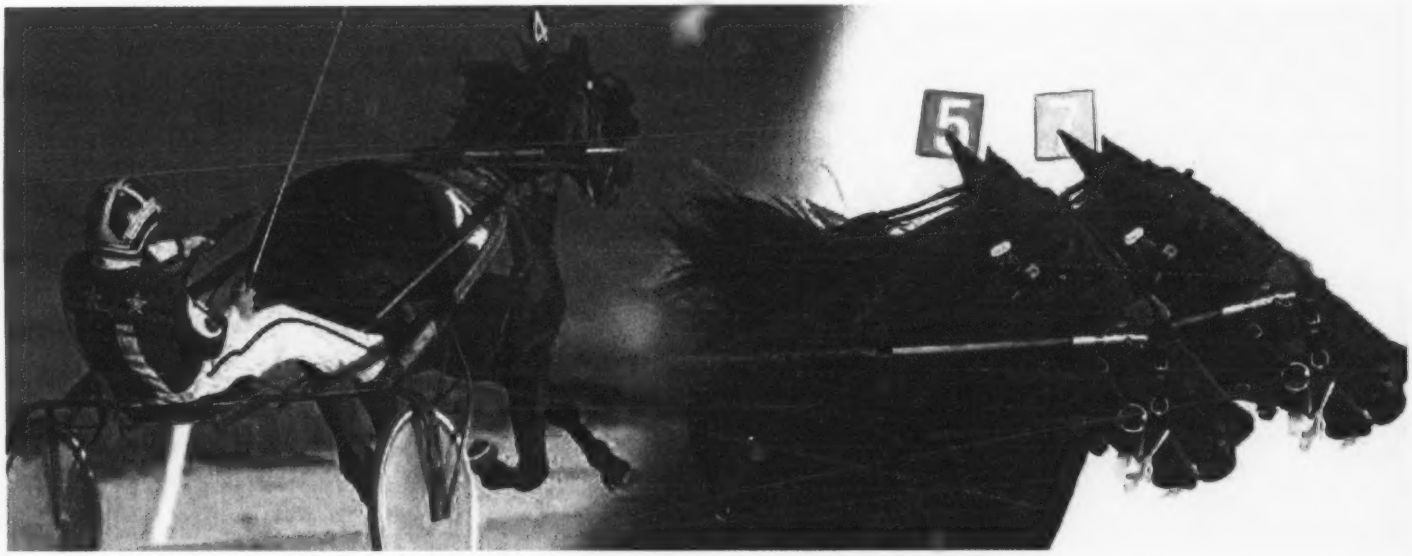
Ontario Racing Industry Board of Appeal

Hearings are also held before the Ontario Racing Industry Board of Appeal where the fine is less than $500 or a suspension is less than 30 days. The Board sits in two divisions - Thoroughbred and Standardbred. Members of the Appeal Boards are appointed by the ORC, upon recommendations from industry associations.

The Thoroughbred Division sat for six days and held 16 hearings (34 requests for hearings were made). Two are pending.

The Standardbred Division sat for 7 days and held 23 hearings (51 requests for hearings were made). One is pending.

Requests for hearings were often abandoned, and as a result, the number of hearings was less than the number of requests. Until the 2006 - 2007 fiscal year, Supervisors for Thoroughbred Racing and for Standardbred Racing had acted on behalf of the Administration before the Industry Board of Appeal. During this year, the Senior Judge or Senior Steward acted on behalf of the Administration.



Notices of Proposed Order and Notices of Immediate Suspension

Nine notices were issued under the *Racing Commission Act, 2000*. Notices of Proposed Orders of Immediate Suspension are issued pursuant to the provision in the act. Similar statutory provisions are in place for other regulatory agencies and administrative authorities that report to the Ministry of Government Services.

Notices of Proposed Orders are issued by the Director where he or she proposes to refuse to issue a licence, to suspend a licence or to revoke a licence. The applicant for a licence or the licensee may, within 15 days of receipt of the notice of proposed order, request a hearing before a panel of the Commission. If the applicant or licensee does not do so, the Director may issue the order. If the applicant or licensee does request a hearing, the hearing is scheduled. The panel may confirm or set aside the order or direct the Director to take the action that the panel considers the Director ought to take to give effect to the purposes of the act.

Notices of Immediate Suspension of a licence are also subject to the review by a panel of the Commission, on request of the licensees within 15 days of the receipt of the Notice. The same hearing process is followed as in the case of Notices of Proposed Order.

KEY ACHIEVEMENTS IN 2006 - 2007

The 2006-2007 ORC Business Plan included several key strategic initiatives. Following are highlights of those results:

1. Review and Develop Purse Account System

The purse account system is used to account for the monies available to horsepeople who win races. The horsepeople need to be able to trust that the purse account system is working to protect their funds and being administered in a transparent, efficient and consistent manner.

A working group was established to review the current system. As a result of that review, several changes were implemented to the ORC rules, the method of reporting purse accounts and the annual examination of the accounts. These changes will enhance the level of accountability and transparency with which these trust funds are being administered.

2. Conduct a Communications Audit

The ORC engaged a consultant to conduct a communication audit. This audit identified several areas of stakeholder feedback and recommended an approach to addressing each. The feedback included:

1. The quality of face-to-face communications and the commitment to open and transparent communication determine how the ORC is perceived by stakeholders.
2. Level of consistency, clarity and transparency, with regards to both written materials and personal interactions with staff, are among the key issues identified by stakeholders.
3. Clear definition and communication of the ORC's role is necessary.
4. Establishment of protocols to enhance the quality of materials produced and the quality of interactions with stakeholders.
5. The ORC's web site is the key information channel but face-to-face interactions are still important, especially in the field.

A communication plan to address this feedback will be implemented in fiscal 2007/08.

3. Review of the Horse Improvement Program

The Horse Improvement Program (HIP) is a racing and breeding incentive program, recognized world wide as one of the best jurisdictional programs. For over 30 years, HIP has been an excellent example of public money being used to create economic gain for the Province of Ontario. The ORC has had oversight of the program since its inception in 1968. Administrative responsibilities had been given to the Ontario Horse Racing Industry Association in 1996 but were returned to the Commission in 2005 at the request of the industry.

A process to review HIP began in 2006 with the creation of an Industry Advisory Group. The Group was established to provide input and advice to the Executive Director in forming the shape of the review and the timelines. A Proposal for Review was approved by the Board in fall 2006 and a consultant has been hired to facilitate the process and produce the final set of recommendations for change. The process has identified the need to communicate to the industry by the early Fall of 2007 so that breeders have information in time to make investment and breeding decisions.

4. Complete a Long-term Quarter Horse Racing Development Program

In 2006, in partnership with the Ontario Quarter Horse racing community, the ORC developed a multi-year Plan to support development of a strong and sustainable Quarter Horse racing industry in Ontario. The Plan identified a number of goals and objectives to achieve measured, balanced growth for the sector and to improve the quantity and quality of Ontario-bred racing stock active in Quarter Horse racing in Ontario.

The objectives of the program are to upgrade Quarter Horse racing programs and facilities in Ontario, to build confidence in the long-term viability of the industry and attract investment, to maximize the audience for live Quarter Horse racing in Ontario, and to develop expanded distribution channels for the live racing product.

Performance measures for the program are currently being developed to determine whether the objectives of the program have been achieved. "Measuring Progress" will be accomplished by monitoring the development of programs against projected timelines and benchmarks, however "measuring success" may not be possible until later years of the plan and beyond.

5. Investigations Review

In response to feedback from members of the horse racing community during the Strategic Planning Process in spring 2006, a review of the investigative functions was conducted. The purpose of the Review was to ensure that the investigations function is enabled to best serve the business goals of the ORC and the needs of the community.

An Advisory Working Group, made up of key individuals from the industry was formed to provide input, opinion and guidance to the Review. A consultant was hired to facilitate the project and develop the final document. The ORC has received the Review, and is assessing the Report and its recommendations for future implementation.

6. Officiating

In response to the Report on Officiating prepared in fiscal 2005-06, the ORC implemented several changes in response to the recommendations. These included improving communications through the use of cell phones in the Judges/ Stewards Stands, Stewards and Judges assumption of Industry Appeal Board appeals, university/ college recruitment, communication training for Judges and Stewards, a rule change to address frivolous appeals and the creation of a video room.

7. Governance

In early 2006, the ORC was presented with the results of a governance audit conducted by an independent consultant. The recommendations from that report resulted in the implementation of a web-based portal developed to support all the Board meetings, provide a document repository, and a calendar of important dates. Other results included the creation of a corporate secretary, standardization of submissions to the Board to be more comprehensive and consistent, and the formation of a governance committee. The mandate of the committee will include the overall standards, practices, initiatives and external reporting and liaising with regards to governance of the ORC, as well as certain human resource functions.

8. Administration

The ORC launched a Human Resource Manual to replace the current Employee Handbook. The manual contained Human Resource policies and procedures, created a staff succession plan and encouraged professionalism and effectiveness of its employees through enhanced performance management, education and training programs.

9. Licensing

The ORC implemented out-of-competition testing and launched controls to ensure that the approved trainer is, in fact, in complete care and control of the horses.

The Rules of Racing were also amended to allow the sharing of the purse with grooms.

10. Equine Medication Control Program

Simply stated, medication control means only using medications or products that have a therapeutic value to the horse. A medication control program supported by everyone in the racing community reinforces the message to all racing fans, as well as the general public, that they can have full and complete confidence in the integrity of the sport.

In January 2007, the community's support resulted in a two-year, $ 1 million per year commitment to fund the efforts of the ORC Equine Medication Control and Drug Task Force. The province's horse people associations are contributing two-thirds of this amount and racetracks one-third. The balance of the $ 1.68 million total annual budget is being met by the financial and human resources of the ORC.

In an effort to maintain an effective medication control program, the ORC established an Advisory Group to ensure that the industry has the opportunity to provide input and comment. Members of the group meet on a bi-monthly basis to review facts and key information, as well provide input on appropriate measures to combat the use of illegal and non-therapeutic drugs. The Group also was instrumental in securing industry financial support for the Task Force.

11. Race Dates Review

The ORC began a process in 2005 to involve the industry participants in a discussion regarding the race date application process. This work will continue in 2007.

FINANCIAL PERFORMANCE

MANAGEMENT DISCUSSION

The Ontario Racing Commission was established as an independent and self-financing regulatory agency of the Crown under the *Racing Commission Act, 2000.* The fiscal year 2006-07 ended March 31, 2007 marks the sixth full year of operations under this corporate structure.

Revenue

For the fiscal year ended March 31, 2007, the Commission's total revenue was $10.3 million. This included the track levy of $5.6 million based on 0.5% of wagering in 2005, licence and registration fees of $3.6 million, fines and interest of $0.6 million, and recovery of $ 0.5 million from the industry which is explained in Note 4 to the financial statements.

The agreement made in 2003 to create a regulatory (purse) levy expired at the end of the prior fiscal year, thereby eliminating a source of revenue to the Commission of $ 4.0 million (based on fiscal 2006). The ORC increased licensing and registration fees to partially compensate for this decrease, but a net decline in revenue of over $2.1 million remains.

Expenses

Expenses were reduced by $0.4 million from that of the prior year. Salary and wages, and the related employee benefits, decreased $0.3 million from the previous year, mainly as a result of the temporary suspension of the employee performance-based bonus program.

Expense for services remained at the 2005-06 levels. The Commission continued to make expenditures for strategic and business plan commitments that reflected opportunities for continuous improvement and investment in core business functions.

Expenses for transportation and communications, supplies and amortization were all relatively static compared to the prior year.

Reserve

The Ministry of Government Services approved the establishment of a Reserve account commencing in fiscal 2001-02 that should, over a period of time, accumulate to the equivalent of approximately 25% of the Commission's annual operating budget. This process was deemed prudent since a significant portion of the Commission's revenue base relies on total wagering and purses paid at Ontario racing venues that could fluctuate.

At the end of fiscal 2005-06, the total reserve fund was $1,000,000. In 2006-07, no increase to the reserve fund were made. The Administration will continue to monitor the financial position during fiscal 2007-08 to determine if an amount can be added to move closer to our overall objective.

Office of the Auditor General of Ontario
Bureau du vérificateur général de l'Ontario

Auditor's Report

To the Ontario Racing Commission
and to the Minister of Government Services

I have audited the balance sheet of the Ontario Racing Commission as at March 31, 2007 and the statements of operations and retained income and cash flows for the year then ended. These financial statements are the responsibility of the Commission's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free from material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Commission as at March 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Toronto, Ontario
June 8, 2007

Gary R. Peall, CA
Deputy Auditor General
Licensed Public Accountant

Balance Sheet As at March 31, 2007

	2007 ($ 000)	2006 ($ 000)
ASSETS		
Current		
Cash	2,366	2,460
Accounts receivable	169	532
Prepaid expenses	94	209
	2,629	**3,201**
Capital assets (Note 7)	624	635
	3,253	**3,836**
LIABILITIES AND RETAINED INCOME		
Current		
Accounts payable and accrued liabilities	1,260	1,111
Deferred cost recovery from industry (Note 4D)	179	50
	1,439	**1,161**
Long-term		
Accrued benefit obligation (Note 5C)	555	651
Deferred lease inducement (Note 11)	414	460
	969	1,111
Retained Income (Note 10)	845	1,564
	3,253	**3,836**

Commitments (Note 8)
See accompanying notes to financial statements.
Approved on behalf of the Commission:

Rod Seiling
Chair

David Gorman
Member

Statement of Operations and Retained Income For the Year Ended March 31, 2007

	2007 ($ 000)	2006 ($ 000)
Revenue		
Track levy (Note 3)	5,636	5,883
Regulatory levy (Note 3)	-	4,001
Licence and registration fees	3,571	1,777
Fines and penalties	449	326
Cost recovery from industry (Note 4)	515	338
Interest income	106	77
Miscellaneous	19	-
Total revenue	**10,296**	**12,402**
Expenses		
Salaries and wages	5,316	5,491
Employee benefits (Note 5)	969	1,109
Services (Note 9)	3,348	3,327
Transportation and communication	1,116	1,148
Supplies	168	184
Amortization	98	139
Total expenses	**11,015**	**11,398**
(Deficiency)/Excess of revenue over expenses	**(719)**	**1,004**
Retained income, beginning of year	**1,564**	**560**
Retained income, end of year (Note 10)	**845**	**1,564**

See accompanying notes to financial statements.

Statement of Cash Flows For the Year Ended March 31, 2007

	2007 ($ 000)	2006 ($ 000)
Cash flows from operating activities		
(Deficiency)/Excess of revenue over expenses	(719)	1,004
Amortization	98	139
	(621)	**1,143**
Changes in non-cash items		
Non-cash operating working capital	756	(608)
Accrued benefit obligation	(96)	3
Deferred lease inducement	(46)	460
	614	**(145)**
	(7)	**998**
Cash used for investing activity		
Purchase of capital assets	(87)	(574)
Net change in cash position	**(94)**	**424**
Cash position, beginning of year	**2,460**	**2,036**
Cash position, end of year	**2,366**	**2,460**
Cash is composed of:		
General	1,366	1,460
Reserve (Note 10)	1,000	1,000
	2,366	**2,460**

See accompanying notes to financial statements.

NOTES TO FINANCIAL STATEMENTS

March 31, 2007

1. Objective of the Commission

Effective December 15, 2000, the *Racing Commission Act, 2000,* continued the Ontario Racing Commission (the "Commission") as an independent self-financing regulatory agency of the Crown. The Commission is responsible to govern, direct, control and regulate horse racing in the Province. As an Ontario Crown agency, the Commission is exempted from federal and provincial income taxes under the *Income Tax Act* (Canada).

2. Significant Accounting Policies

These financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. The significant accounting policies used to prepare these statements are summarized below.

(A) CAPITAL ASSETS
Capital assets are recorded at cost less accumulated amortization. Amortization is calculated on a straight-line basis over the estimated useful life of the asset, beginning in the year following acquisition, as follows:

Office furniture and equipment
5 years
Computer equipment and software
3 years
Leasehold improvements
remaining term of lease

(B) REVENUE RECOGNITION
Track and regulatory levies are recognized as income in the year they are due. Licence and registration fees are recognized as income when issued. Revenue from fines and penalties, less a provision for uncollectible amounts, is recorded when such fines and penalties are imposed.

(C) EXPENSE RECOGNITION
Expenses are recognized on an accrual basis as incurred, in the year to which they relate.

(D) FINANCIAL INSTRUMENTS
The Commission does not use derivative financial instruments. The carrying values of cash, accounts receivable, accounts payable and accrued liabilities approximate fair values, due to their short-term nature.

(E) USE OF ESTIMATES
The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires that management make estimates and assumptions that affect the reported amount of assets and liabilities as at the date of the financial statements and the reported amounts of revenue and expenses for the period. Actual amounts could differ from these estimates.

3. Track Levy And Regulatory Levy

The levies were established such that the total sum of the levies and other revenue received by the Commission would be sufficient to cover all costs associated with the operation of the Commission. The track levy was calculated as a percentage of total wagering made at each racing association during the 2005 calendar year. The regulatory levy, which ended March 31, 2006, was calculated as a percentage of purses paid at each racetrack during the previous calendar year.

4. Cost Recovery From Industry

The Commission recovers certain costs from the industry for its activities as follows:

(A) HORSE IMPROVEMENT PROGRAM
As of May 1, 2005, the Commission assumed responsibility for the administration of the Horse Improvement Program (HIP). The HIP is a racing and breeding incentive program that was established in 1974. The objectives of the program are: to supplement purses paid; to improve the quality and quantity of racing stock in Ontario; to fund equine research; to promote the Ontario-bred horse; and to promote horse breeding and ownership in the province. A Memorandum of Understanding (MOU) effective September 30, 1996 between the then Ministry of Consumer and Commercial Relations, the Ontario Horse Racing Industry Association and the Commission provided for a reduction of pari-mutuel taxes, with the forgone revenue being allocated to various industry participants. The MOU has been supplemented by subsequent agreements to include an allocated portion of revenue from slot machines at racetracks. As of December 31, 2006, the program had net assets of over $5 million and revenue and expenditures for the year each of over $48 million. None of these assets is owned by the Commission or reflected in these financial statements. Separate financial statements have been prepared for the HIP,

4. Cost Recovery From Industry (Continued)

which were audited by an independent public accounting firm. The Commission recovered $322,168 (2006 - $228,135) from HIP for its costs to administer the program for the fiscal year ended March 31, 2007.

(B) QUARTER HORSE RACING INDUSTRY DEVELOPMENT PROGRAM

As a result of an agreement between the Ontario Lottery and Gaming Corporation and owners of the Ajax Downs racetrack, the Commission assumed responsibility to administer the Quarter Horse Racing Industry Development Program (QHRIDP) with an objective to establish a program for the betterment of the Ontario quarter horse racing industry and horse racing in general. Since March 2006, the program has been funded by an allocated portion of revenue from slot machines at the racetrack. As of December 31, 2006, the program had net assets of approximately $4.7 million, and revenue and expenditures for the period of over $7 million and $1.7 million respectively. None of these assets is owned by the Commission or reflected in these financial statements. Separate financial statements have been prepared for the program, which were audited by an independent public accounting firm. The Commission recovered $60,042 (2006 - $0) from QHRIDP for its costs to administer the program for the fiscal year ended March 31, 2007.

(C) INVESTIGATIONS FOR RACETRACK LICENSING

The Commission recovers its costs for conducting eligibility investigations relating to applications for racetrack licences for new racetracks, changes of ownership, or changes in the conditions of licensing. The Commission requires applicants to prepay the estimated costs of investigations and records these prepayments as a deferred cost recovery from industry until the actual related costs are incurred. In fiscal 2007, the Commission incurred $50,380 (2006 - $110,000) for the costs of investigations relating to racetrack licensing.

(D) EQUINE MEDICATION CONTROL AND DRUG TASK FORCE

A letter of intent dated December 20, 2006, between an Ontario horse racing industry advisory group and the Commission established the Equine Medication Control and Drug Task Force. The mandate of the Task Force, which is administered by the Commission and partially funded by the racetracks and the horsemen's purse

accounts, is to combat the supply and use of illegal equine medications and drugs in the Ontario horse racing industry. For fiscal 2007, the Commission recovered $82,877 from the industry (which includes racetracks and horsemen) for their share of costs incurred relating to the Task Force. An additional $178,695 was collected from the industry and taking this revenue into income was deferred until the related costs are incurred.

5. Employee Benefits

(A) PENSION BENEFITS

The Commission provides pension benefits for all its permanent employees through participation in the Public Service Pension Fund (PSPF) which is a multi-employer defined benefit pension plan established by the Province of Ontario. The plan is accounted for as a defined contribution plan as the Commission has insufficient information to apply defined benefit plan accounting to the pension plan. The Commission's contributions related to the PSPF for the year were $355,407 (2006 - $332,539) and are included in employee benefits.

(B) NON-PENSION BENEFITS

The cost of post-retirement non-pension employee benefits is paid by the Ministry of Government Services and is not included in the Statement of Operations and Retained Income.

(C) ACCRUED BENEFIT OBLIGATION

The accrued benefit obligation is comprised of an accrual for earned employee severance and unused vacation entitlements due upon termination or retirement. In fiscal 2007, the cost of these employee benefits was $93,554 (2006 - $144,164) and is included in employee benefits.

6. Members' Remuneration

Total remuneration of the Chair and members of the Commission for the year was $184,922 (2006 - $153,963).

7. Capital Assets

	2007 ($ 000)			2006 ($ 000)
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Computer equipment and software	331	248	83	21
Office furniture and equipment	235	100	135	163
Leasehold improvements	451	45	406	451
	1,017	393	624	635

8. Commitments

The Commission is committed under operating leases on head office premises and vehicles with future minimum rental payments due as follows:

	Premises ($ 000)	Vehicles ($ 000)	Total ($ 000)
2008	279	198	477
2009	335	145	480
2010	335	66	401
2011	346	-	346
2012	346	-	346
2013-2016	1,409	-	1,409
	3,050	**409**	**3,459**

9. Related Party Transactions

The Commission paid the Province of Ontario for: Ontario Provincial Police investigative and related services totalling $721,598 (2006 - $923,752); and administrative services, information technology services, and use of computer equipment totalling $158,671 (2006 - $241,294). The Commission has governance and administrative responsibilities over certain industry-funded programs and recovers its costs as disclosed under Note 4.

10. Reserve

Subsection 13(l) of the *Racing Commission Act, 2000* allows the Commission to retain its surplus funds unless, under subsection 13(2), it is ordered by the Minister responsible for the Commission to pay into the Consolidated Revenue Fund of the Province of Ontario the portion of its surplus funds as determined by the Minister. In fiscal 2002, the Commission obtained approval from the Ministry of Government Services to establish a Reserve account not to exceed 25% of the Commission's annual operating budget. These funds will be used as an operating contingency against unanticipated revenue shortfalls.

11. Deferred Lease Inducement

As part of its lease arrangements for its new head office premises, the Commission negotiated a lease inducement of $459,920 to cover the costs of leasehold improvements. This deferred lease inducement is being amortized as a reduction of rent expense on a straight-line basis over the 10-year lease period that commenced April 1, 2006, being the start date of the lease.

Breakdown of number of licences issued

	2006	2005	2004	2003	2002
Thoroughbred					
Owner, New Owner & Owner Renewal	2,695	2,573	2,670	2,163	2,353
Stable	540	515	473	504	—
Partnerships	725	765	721	807	—
Trainer & Trainer Assistant	694	696	705	403	399
Owner/Trainer, New and Renewals	—	—	—	265	299
Jockey	112	94	92	94	115
Jockey Apprentice, Valets & Agent	62	59	34	76	64
Tradesman	224	242	227	236	246
Veterinarian	44	46	37	42	40
Occupational (Other)	2,793	2,863	2,727	2,893	2,697
Association Officials	293	238	364	320	174
Commission Officials	19	20	28	26	21
Pari-Mutuel	159	178	255	162	212
Total Thoroughbred	**8,360**	**8,289**	**8,333**	**7,991**	**6,620**
Quarter Horse					
Owner	96	70	58	63	54
Trainer	34	17	14	4	7
Assistant Trainer	7	5	4	3	—
Owner/Trainer	—	—	—	12	10
Owner/Assistant Trainer	—	—	—	—	3
Jockey	15	13	10	12	14
Veterinarian	1	2	—	—	—
Occupational (Other)	74	15	48	41	41
Association Officials	22	22	28	15	15
Commission Officials	1	1	1	1	3
Total Quarter Horse	**250**	**145**	**163**	**151**	**147**
Standardbred					
Owner, New and Renewal	9,093	9,423	9,515	9,229	9,230
Stable/Multiple Ownership	912	950	972	886	906
Trainer	3,201	3,323	3,477	3,481	3,533
Driver	1,473	1,525	1,626	1,696	1,748
Groom	4,474	4,963	5,106	4,735	4,470
Tradesmen	173	183	176	149	149
Veterinarian	61	63	63	75	65
Occupational (Other)	525	592	588	378	404
Association Officials	554	521	540	495	448
Commission Officials	97	99	108	109	100
Pari-Mutuel	1,112	1,180	1,231	1,035	1,109
Total Standardbred	**21,675**	**22,822**	**23,402**	**22,268**	**22,162**
Total licences issued	**30,285**	**31,256**	**31,898**	**30,410**	**28,929**
% change over previous year	**-3%**	**-2%**	**5%**	**5%**	**9%**

Rulings

	2006	2005	2004
Thoroughbred			
Stewards Rulings	472	534	624
Live Race Dates	263	268	248
Rulings per race date	1.79	1.99	2.52
Standardbred			
Judges Rulings	1,660	2,147	2,452
Live Race Dates	1,440	1,431	1,426
Rulings per race date	1.15	1.50	1.72

ORC Out-of-Competition Testing

	2006	2005*	2004*
Thoroughbred			
Horses tested	28	-	-
Confirmatory tests	-	-	-
Trainers	2	-	-
Standardbred			
Horses tested	189	-	-
Confirmatory tests	4	-	-
Number of Trainers	16	-	-

* The Ontario Racing Commission Out-of-Competition testing program commenced in 2006 therefore no comparative information is available.

Investigations

	2006	2005	2004
Due Diligence			
Licensees	2,667	2,805	3,309
Teletheatres	16	22	16
Racetracks	4	6	19
Compliance Investigations			
Human Drug Testing	516	1,039	1,228
Searches	111	101	131
Seizures	13	20	18
Teletheatre Inspections	25	28	25
Summons Served	122	205	231
Trainer Transfers	109	71	88
Other Investigations			
Equine Death	12	10	20
Other	649	601	683

CPMA Drug Control Program

	2006	2005	2004
Thoroughbred			
No. of Tests	5,071	5,058	4,795
No. of Positives	-	7	6
Percentage occurrence	N/A	0.1%	0.1%
Standardbred			
No. of Tests	27,850	28,537	28,847
No. of Positives	16	27	31
Percentage occurrence	0.1%	0.1%	0.1%

ORC In-Competition Testing

TCO_2 Testing Program

	2006	2005	2004
Thoroughbred			
No. of Tests	2,409	2,457	2,326
No. of TCO_2 Positives	0	0	0
Standardbred			
No. of Tests	35,852	34,805	35,322
No. of TCO_2 Positives	16	11	19

EPO Antibody Testing Program

	2006	2005	2004
Thoroughbred			
No. of Tests	2,867	2,866	2,780
No. of EPO Antibody Positives	0	0	0
Standardbred			
No. of Tests	37,286	36,223	37,127
No. of EPO Antibody Positives	1	4	9

Claims

	2006			2005			Percentage Change	
	No.	Value $	Average $	No.	Value $	Average $	No.	Average
Thoroughbred								
Woodbine	313	7,449,500	23,800	362	9,446,500	26,095	(13.5%)	(8.8%)
Fort Erie	201	1,204,250	5,991	124	829,500	6,689	62.1%	(10.4%)
Total	514	8,653,750	16,836	486	10,276,000	21,144	5.8%	(20.4%)
Standardbred								
Clinton	1	6,250	6,250	5	36,500	7,300	(80.0%)	(14.4%)
Dresden	2	12,000	6,000	5	27,625	5,525	(60.0%)	8.6%
Flamboro Downs	295	2,528,525	8,571	336	2,694,875	8,020	(12.2%)	6.9%
Georgian Downs	218	2,478,000	11,367	211	2,345,250	11,115	3.3%	2.3%
Grand River	34	277,375	8,158	77	694,675	9,022	(55.8%)	(9.6%)
Hanover	5	46,750	9,350	29	202,750	6,991	(82.8%)	33.7%
Hiawatha	34	232,375	6,835	44	407,375	9,259	(22.7%)	(26.2%)
Kawartha Downs	96	789,375	8,223	89	722,250	8,115	7.9%	1.3%
Mohawk	144	4,608,750	32,005	189	6,174,250	32,668	(23.8%)	(2.0%)
Quinte	1	5,830	5,830	4	17,000	4,250	(75.0%)	37.2%
Rideau Carleton	245	2,439,975	9,959	244	2,534,175	10,386	0.4%	(4.1%)
Sudbury	80	523,350	6,542	53	384,380	7,252	50.9%	(9.8%)
Western Fair	82	787,375	9,602	68	538,675	7,922	20.6%	21.2%
Windsor	120	1,154,125	9,618	211	1,789,025	8,479	(43.1%)	13.4%
Woodbine	487	14,630,000	30,041	564	16,487,750	29,234	(13.7%)	2.8%
Woodstock	11	113,000	10,273	16	116,250	7,266	(31.3%)	41.4%
Total	1,855	30,633,055	16,514	2,145	35,172,805	16,398	(13.5%)	0.7%

Ten year comparison of live race dates

	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Thoroughbred										
Woodbine	162	164	167	163	166	165	160	165	171	178
Fort Erie	101	104	81	115	116	116	107	107	75	100
Total Thoroughbred	**263**	**268**	**248**	**278**	**282**	**281**	**267**	**272**	**246**	**278**
Quarter Horse										
Ajax (Picov) Downs	25	21	25	27	22	20	19	19	19	20
Total Quarter Horse	**25**	**21**	**25**	**27**	**22**	**20**	**19**	**19**	**19**	**20**
Standardbred										
Woodbine	179	177	184	146	157	155	106	133	159	150
Mohawk	80	80	74	110	103	102	154	123	100	110
Total WEG Standardbred	259	257	258	256	260	257	260	256	259	260
Flamboro Downs	258	258	259	257	259	259	260	255	255	212
Windsor	127	131	130	153	156	171	184	193	166	149
Rideau Carleton	150	149	129	125	141	155	118	95	74	77
Western Fair	125	117	120	99	99	98	98	87	92	89
Georgian Downs (Barrie)	117	117	118	102	101	25	46	50	52	54
Kawartha	104	111	103	107	79	87	54	50	50	31
Sudbury Downs	66	50	65	71	74	78	78	53	55	50
Hiawatha	50	61	67	61	65	73	78	57	50	48
Grand River (Elmira)	61	56	53	39	50	50	49	51	51	50
Hanover	30	31	31	31	31	31	17	21	21	21
Quinte (Belleville)	25	26	26	26	26	26	25	25	25	25
Dresden	24	22	21	20	20	20	16	16	15	14
Clinton	20	20	17	18	17	17	12	12	12	12
Woodstock	24	25	29	17	18	16	12	16	15	15
Standardbred Non WEG	1,181	1,174	1,168	1,126	1,136	1,106	1,047	981	933	847
Total Standardbred	**1,440**	**1,431**	**1,426**	**1,382**	**1,396**	**1,363**	**1,307**	**1,237**	**1,192**	**1,107**
Grand Total	**1,728**	**1,720**	**1,699**	**1,687**	**1,700**	**1,664**	**1,593**	**1,528**	**1,457**	**1,405**

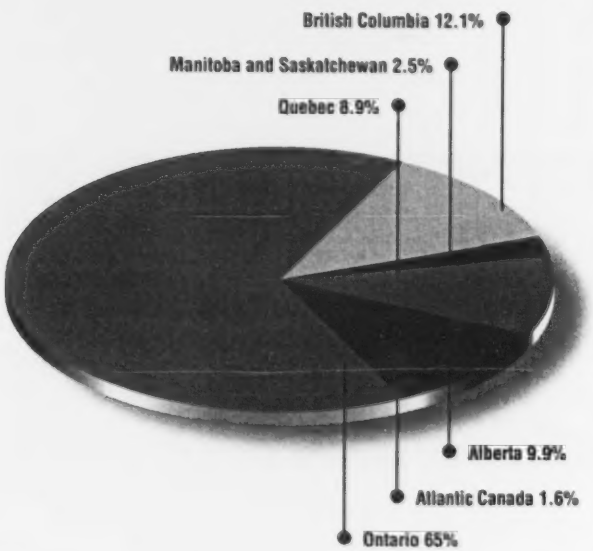
2006 Canadian Wagering Statistics

Canada	No. of Days	Wagering $	Provincial Tax Gross $	Federal Levy $	%
provided by the Canadian Pari-Mutuel Agency					
Provincial Detail					
Ontario	1,736	1,120,685,085		8,950,153	65.0%
British Columbia	195	208,160,783		1,660,762	12.1%
Quebec	313	153,577,362		1,219,196	8.9%
Alberta	341	171,194,429		1,365,778	9.9%
Manitoba	92	31,235,952		246,629	1.8%
Nova Scotia	83	11,896,532		93,896	0.7%
New Brunswick	57	5,474,415		43,530	0.3%
PEI	112	7,778,295		62,111	0.5%
Saskatchewan	51	12,355,398		97,417	0.7%
Newfoundland & Labrador	31	1,693,194		13,374	0.1%
Total	**3,011**	**1,724,051,445**		**13,752,848**	**100.00%**

provided by the Canadian Pari-Mutuel Agency

Ontario					
Thoroughbred	263	690,958,615	3,464,082	5,519,417	61.7%
Quarter Horse	25	120,810	606	963	0.0%
Standardbred*	1,448	429,605,660	2,154,957	3,429,774	38.3%
Total Ontario	**1,736**	**1,120,685,085**	**5,619,645**	**8,950,153**	**100.00%**

* includes 8 days of Unsupervised Racing



2006 Ontario Wagering Statistics

Tracks	2006	2005	+/- %	2006	2005	+/- %
Thoroughbred						
Woodbine	162	164	-1.2%	550,035,288	513,567,416	7.1%
Fort Erie	101	104	-2.9%	53,463,585	58,037,164	-7.9%
Total TB	**263**	**268**	**-1.9%**	**603,498,872**	**571,604,579**	**5.6%**
Quarter Horse						
Ajax Downs	25	21	19.0%	6,369,080	275,342	
Total QH	**25**	**21**	**19.0%**	**6,369,080**	**275,342**	
Standardbred						
Woodbine	179	177	1.1%	258,777,514	275,182,412	-6.0%
Mohawk	80	80	0.0%	20,675,019	24,826,963	-16.7%
Total WEG 50	259	257	0.8%	279,452,534	300,009,374	-6.9%
Flamboro	258	258	0.0%	43,706,060	54,120,135	-19.2%
Rideau Carleton	150	149	0.7%	32,079,730	33,975,920	-5.6%
Windsor	127	131	-3.1%	30,715,079	35,948,771	-14.6%
Western Fair	125	117	6.8%	22,411,583	23,983,585	-6.5%
Georgian	117	117	0.0%	26,748,103	28,316,196	-5.5%
Kawartha	104	111	-6.3%	9,997,851	12,362,559	-19.1%
Hiawatha	50	61	-18.0%	6,388,125	7,210,601	-11.4%
Grand River	61	56	8.9%	25,480,864	27,885,641	-8.6%
Sudbury	66	50	32.0%	12,721,973	6,751,252	88.4%
Hanover	30	31	-3.2%	5,771.671	6,770,362	-14.8%
Quinte	25	26	-3.8%	3,647,282	3,850,804	-5.3%
Woodstock	24	25	-4.0%	4,332,241	4,494,210	-3.6%
Dresden	24	22	9.1%	4,187,683	5,506,525	-24.0%
Clinton	20	20	0.0%	3,102,051	2,457,153	24.6%
Total Supervised	1,440	1,431	0.6%	510,742,830	553,643,087	-7.7%
Unsupervised	8	11	-27.3%	74,303	100,236	-25.9%
Total Standardbred	**1,448**	**1,442**	**0.4%**	**510,817,133**	**553,743,323**	**-7.8%**
Grand Total	**1,736**	**1,731**	**0.3%**	**1,120,685,085**	**1,125,623,244**	**-0.4%**

2006 Wagering by Type

Tracks	Live	% of total	Intertrack	% of total	Teletheatre	% of total	TAB	% of total	Total Thoroughbred	Total Standardbred	Total Wagering
Thoroughbred											
Woodbine	56,478,832	10.3%	99,705,349	18.1%	309,659,576	56.3%	84,191,531	15.3%	550,035,288	-	550,035,288
Fort Erie	8,536,019	16.0%	12,648,554	23.7%	30,445,678	56.9%	1,833,334	3.4%	41,599,160	11,864,425	53,463,585
Total TB	**65,014,851**	**10.8%**	**112,353,903**	**18.6%**	**340,105,254**	**56.4%**	**86,024,865**	**14.3%**	**591,634,447**	**11,864,425**	**603,498,872**
Quarter Horse											
Ajax	120,810	1.9%	6,248,270	98.1%	-	0.0%	-	0.0%	4,021,621	2,347,459	6,369,080
Total QH	**120,810**	**1.9%**	**6,248,270**	**98.1%**	**-**	**0.0%**	**-**	**0.0%**	**4,021,621**	**2,347,459**	**6,369,080**
Standardbred											
Woodbine	31,144,742	12.0%	51,226,165	19.8%	136,520,003	52.8%	39,886,604	15.4%	16,605,651	242,171,863	258,777,514
Mohawk	8,792,822	42.5%	11,882,197	57.5%	-	0.0%	-	0.0%	6,359,352	14,315,668	20,675,019
Total WEG SB	39,937,565	14.3%	63,108,362	22.6%	136,520,003	48.9%	39,886,604	14.3%	22,965,003	256,487,531	279,452,534
Flamboro	6,907,878	15.8%	12,035,955	27.5%	21,232,628	48.6%	3,529,599	8.1%	19,504,849	24,201,212	43,706,060
Rideau Carleton	4,800,191	15.0%	8,101,237	25.3%	17,464,372	54.4%	1,713,931	5.3%	11,033,238	21,046,492	32,079,730
Windsor	5,816,008	18.9%	21,128,059	68.8%	1,182,030	3.8%	2,588,982	8.4%	11,632,860	19,082,219	30,715,079
Georgian	3,782,342	14.1%	12,096,484	45.2%	8,483,091	31.7%	2,386,186	8.9%	13,192,638	13,555,466	26,748,103
Western Fair	3,818,201	17.0%	17,309,014	77.2%	39,888	0.2%	1,244,480	5.6%	7,478,618	14,932,964	22,411,583
Kawartha	2,323,440	23.2%	2,249,989	22.5%	3,822,771	38.2%	1,601,651	16.0%	3,100,404	6,897,447	9,997,851
Hiawatha	1,377,751	21.6%	4,847,994	75.9%	39,888	0.6%	122,491	1.9%	1,885,549	4,502,576	6,388,125
Grand River	1,369,315	5.4%	5,000,079	19.6%	17,637,631	69.2%	1,473,839	5.8%	12,873,894	12,606,970	25,480,864
Sudbury	653,653	5.1%	1,533,903	12.1%	10,534,417	82.8%	-	0.0%	7,327,003	5,394,970	12,721,973
Hanover	684,292	11.9%	3,100,536	53.7%	1,595,180	27.6%	391,663	6.8%	1,800,603	3,971,069	5,771,671
Quinte	233,333	6.4%	2,535,632	69.5%	-	0.0%	878,317	24.1%	1,645,451	2,001,831	3,647,282
Woodstock	274,429	6.3%	3,223,393	74.4%	446,864	10.3%	387,556	8.9%	1,544,979	2,787,262	4,332,241
Dresden	500,368	11.9%	3,210,057	76.7%	-	0.0%	477,258	11.4%	1,086,683	3,101,000	4,187,683
Clinton	411,998	13.3%	67,261	2.2%	2,088,218	67.3%	534,573	17.2%	720,643	2,381,407	3,102,051
Total Supervised SB	72,890,765	14.3%	159,547,956	31.2%	221,086,980	43.3%	57,217,130	11.2%	117,792,415	392,950,415	510,742,830
Unsupervised SB	74,303	100.0%	-	-	-	-	-	-	-	74,303	74,303
Total SB	**72,965,068**	**14.3%**	**159,547,956**	**31.2%**	**221,086,980**	**43.3%**	**57,217,130**	**11.2%**	**117,792,415**	**393,024,718**	**510,817,133**
Grand Total	**138,100,729**	**12.3%**	**278,150,129**	**24.8%**	**561,192,233**	**50.1%**	**143,241,994**	**12.8%**	**713,448,482**	**407,236,602**	**1,120,685,085**

2006 Wagering-Foreign vs Ontario

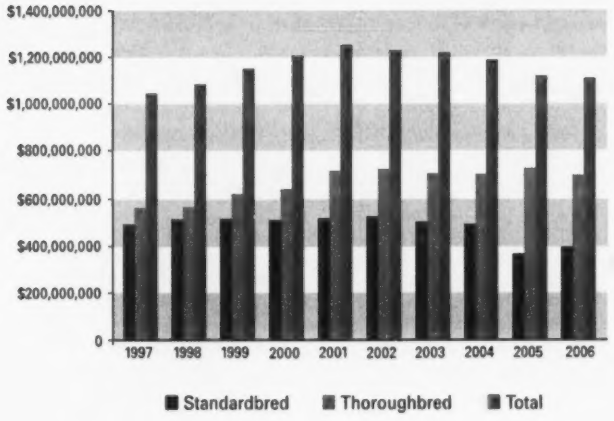
	FOREIGN						ONTARIO					
Tracks	Thoroughbred	% of TB	Standardbred	% of SB	Total foreign	% of total	Thoroughbred	% of TB	Standardbred	% of SB	Total Ontario	% of total
Thoroughbred												
Woodbine	399,873,803	72.7%	-		399,873,803	72.7%	150,161,485	27.3%	-		150,161,485	27.3%
Fort Erie	24,980,659	60.1%	4,319,163	36.4%	29,299,822	54.8%	16,618,501	39.9%	7,545,262	63.6%	24,163,763	45.2%
Total TB	**424,854,461**	**71.8%**	**4,319,163**	**36.4%**	**429,173,624**	**71.1%**	**166,779,986**	**28.2%**	**7,545,262**	**63.6%**	**174,325,248**	**28.9%**
Quarter Horse												
Ajax	2,726,730	67.8%	711,729	30.3%	3,438,459	54.0%	1,294,891	32.2%	1,635,730	69.7%	2,930,621	46.0%
Total QH	**2,726,730**	**67.8%**	**711,729**	**30.3%**	**3,438,459**	**54.0%**	**1,294,891**	**32.2%**	**1,635,730**	**69.7%**	**2,930,621**	**46.0%**
Standardbred												
Woodbine	16,605,651	100.0%	78,689,223	32.5%	95,294,874	36.8%	-	0.0%	163,482,640	67.5%	163,482,640	63.2%
Mohawk	5,017,760	78.9%	2,154,603	15.1%	7,172,363	34.7%	1,341,591	21.1%	12,161,065	84.9%	13,502,657	65.3%
Total WEG SB	21,623,411	94.2%	80,843,826	31.5%	102,467,237	36.7%	1,341,591	5.8%	175,643,705	68.5%	176,985,297	63.3%
Flamboro	14,645,970	75.1%	4,663,539	19.3%	19,309,510	44.2%	4,858,878	24.9%	19,537,672	80.7%	24,396,551	55.8%
Rideau Carleton	8,632,456	78.2%	4,523,667	21.5%	13,156,123	41.0%	2,400,782	21.8%	16,522,826	78.5%	18,923,607	59.0%
Windsor	9,729,029	83.6%	5,349,915	28.0%	15,078,944	49.1%	1,903,831	16.4%	13,732,304	72.0%	15,636,135	50.9%
Georgian	9,687,591	74.9%	3,063,186	22.6%	12,950,777	48.4%	3,305,047	25.1%	10,492,280	77.4%	13,797,327	51.6%
Western Fair	6,186,133	82.7%	3,550,435	23.8%	9,736,568	43.4%	1,292,485	17.3%	11,382,529	76.2%	12,675,014	56.6%
Kawartha	2,003,307	64.6%	765,184	11.1%	2,768,490	27.7%	1,097,098	35.4%	6,132,263	88.9%	7,229,361	72.3%
Hiawatha	1,491,094	79.1%	862,261	19.2%	2,353,355	36.8%	394,455	20.9%	3,640,314	80.8%	4,034,769	63.2%
Grand River	10,030,013	77.9%	1,514,970	12.0%	11,544,983	45.3%	2,843,880	22.1%	11,092,000	88.0%	13,935,880	54.7%
Sudbury	5,572,725	76.1%	1,351,899	25.1%	6,924,624	54.4%	1,754,278	23.9%	4,043,071	74.9%	5,797,349	45.6%
Hanover	1,423,600	79.1%	1,648,162	41.5%	3,071,762	53.2%	377,002	20.9%	2,322,907	58.5%	2,699,909	46.8%
Quinte	1,111,212	67.5%	244,109	12.2%	1,355,322	37.2%	534,239	32.5%	1,757,722	87.8%	2,291,960	62.8%
Woodstock	1,114,294	72.1%	504,450	18.1%	1,618,745	37.4%	430,685	27.9%	2,282,812	81.9%	2,713,496	62.6%
Dresden	854,310	78.6%	586,316	18.9%	1,440,626	34.4%	232,373	21.4%	2,514,684	81.1%	2,747,057	65.6%
Clinton	447,074	62.0%	464,091	19.5%	911,165	29.4%	273,570	38.0%	1,917,316	80.5%	2,190,886	70.6%
Total Supervised SB	94,752,220	80.4%	109,936,010	28.0%	204,688,230	40.1%	23,040,194	19.6%	283,014,405	72.0%	306,054,600	59.9%
Unsupervised SB	-	-	-	-	-	-	-		74,303	100.0%	74,303	100.0%
Total SB	**94,752,220**	**80.4%**	**109,936,010**	**28.0%**	**204,688,230**	**40.1%**	**23,040,194**	**19.6%**	**283,088,708**	**72.0%**	**306,128,903**	**59.9%**
Grand Total	**522,333,411**	**73.2%**	**114,966,902**	**28.2%**	**637,300,313**	**56.9%**	**191,115,071**	**26.8%**	**292,269,700**	**71.8%**	**483,384,772**	**43.1%**

Ten years of Ontario Racing

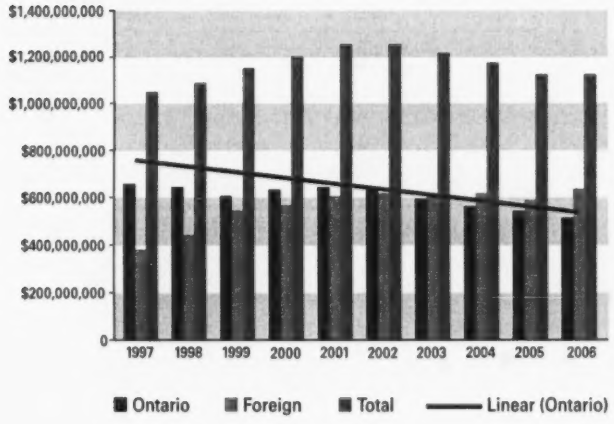
Year	Days Raced	Amount Wagered $	Provincial Tax $	Federal Levy $	Purse Distribution $
Thoroughbred					
1997	278	553,407,902	2,767,039	4,424,817	42,325,856
1998	246	564,056,502	2,820,282	4,510,285	44,914,580
1999	272	636,422,948	3,182,114	4,839,449	58,531,153
2000	267	676,304,806	3,381,524	5,404,992	86,141,250
2001	281	728,071,976	3,640,359	5,824,576	101,274,193
2002	282	731,486,875	3,661,863	5,844,315	111,556,530
2003	278	703,618,327	3,518,091	5,628,946	113,808,607
2004	248	680,323,837	3,406,397	5,433,577	98,680,710
2005	268	730,868,944	3,322,943	5,104,600	98,123,937
2006	**263**	**690,958,615**	**3,464,082**	**5,519,417**	**97,932,190**
Quarter Horse					
1997	20	98,321	491	786	164,832
1998	19	97,132	485	776	161,818
1999	19	100,061	500	800	169,188
2000	19	92,382	462	739	204,725
2001	20	102,862	514	823	246,600
2002	22	110,546	553	882	270,000
2003	27	139,872	699	1,119	313,819
2004	25	106,155	532	847	310,861
2005	21	99,351	498	793	343,520
2006	**25**	**120,810**	**606**	**963**	**1,384,077**
Standardbred					
1997	1,134	489,346,651	2,446,733	3,912,610	77,707,000
1998	1,216	523,637,389	2,618,186	4,187,087	81,193,564
1999	1,256	507,556,594	2,537,783	4,060,453	103,115,151
2000	1,321	516,615,809	2,583,079	4,132,926	141,426,121
2001	1,380	518,785,484	2,593,927	4,150,284	169,077,911
2002	1,411	512,352,949	2,565,646	4,092,103	189,043,494
2003	1,395	501,435,143	2,507,175	4,011,481	184,858,676
2004	1,437	496,580,496	2,486,881	3,965,410	190,278,011
2005	1,442	394,675,835	2,314,967	3,553,865	181,915,738
2006	**1,448**	**429,605,660**	**2,154,957**	**3,429,774**	**184,753,263**

Note: Wagering statistics only include betting transactions in the Province of Ontario.
Betting transactions made in other jurisdictions on Ontario product are not included in these figures.

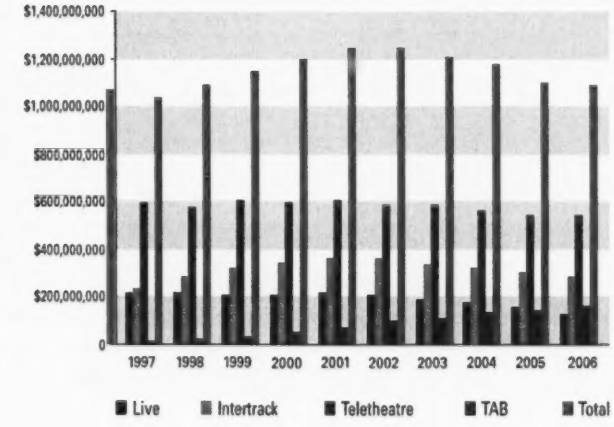
Ontario Wagering by breed



How is Ontario product doing?



How and where are people betting?



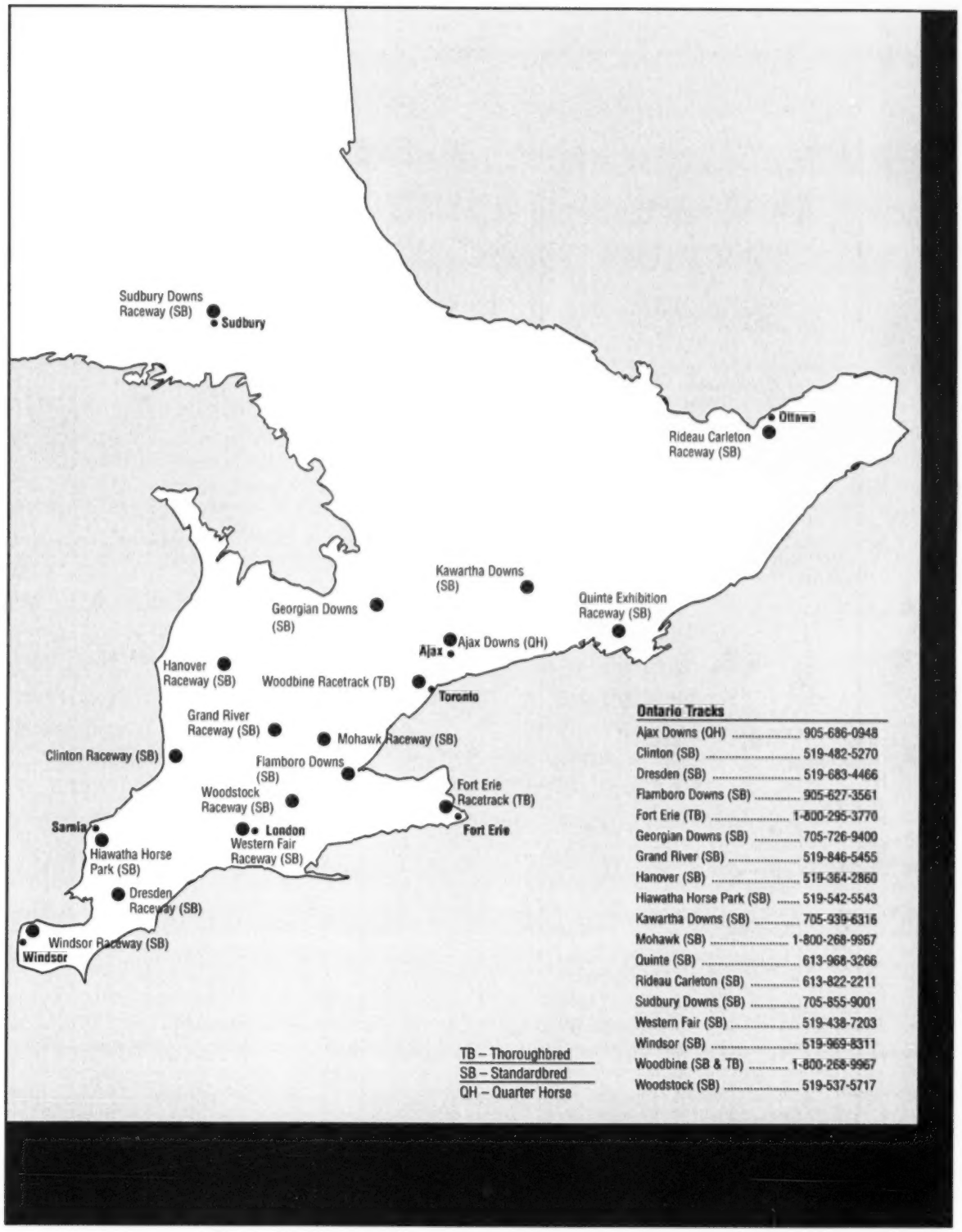
Teletheatre Wagering

	Thoroughbred Product			Standardbred Product			Total		
Track	2006	2005	+/-	2006	2005	+/-	2006	2005	+/-
Woodbine Entertainment	309,659,576	271,091,163	14.2%	136,520,003	139,262,198	-2.0%	446,179,579	410,353,361	8.7%
Fort Erie	20,949,275	20,514,702	2.1%	9,496,403	10,754,420	-11.7%	30,445,678	31,269,122	-2.6%
Flamboro Downs	10,890,856	10,441,927	4.3%	10,341,772	11,440,589	-9.6%	21,232,628	21,882,516	-3.0%
Ontario Teletheatre Network	10,255,908	10,607,464	-3.3%	9,016,791	10,837,228	-16.8%	19,272,699	21,444,692	-10.1%
Rideau Carleton	6,698,478	6,356,154	5.4%	10,765,894	12,221,365	-11.9%	17,464,372	18,577,519	-6.0%
Sudbury Downs	6,587,870	3,134,715	110.2%	3,946,546	2,224,606	77.4%	10,534,417	5,359,321	96.6%
Georgian Downs	4,710,834	5,346,492	-11.9%	3,772,257	4,467,784	-15.6%	8,483,091	9,814,276	-13.6%
Kawartha Downs	1,583,039	2,131,276	-25.7%	2,239,732	3,349,172	-33.1%	3,822,771	5,480,448	-30.2%
Windsor Network	246,553	606,823	-59.4%	1,382,341	2,379,079	-41.9%	1,628,894	2,985,902	-45.4%
Clinton	543,072	0		1,545,147	0		2,088,218	0	
Western Fair	0	1	-100.0%	39,888	55,420	-28.0%	39,888	55,421	-28.0%
Grand Total	372,125,461	330,230,717	12.7%	189,066,773	196,991,861	-4.0%	561,192,233	527,222,579	6.4%

Intertrack Wagering

	Thoroughbred Product			Standardbred Product			Total		
Track	2006	2005	+/-	2006	2005	+/-	2006	2005	+/-
Thoroughbred									
Woodbine	99,705,349	101,363,954	-1.6%	0	0		99,705,349	101,363,954	-1.6%
Fort Erie	10,751,134	11,902,117	-9.7%	1,897,421	2,800,532	-32.2%	12,648,554	14,702,649	-14.0%
Total TB	**110,456,482**	**113,266,071**	**-2.5%**	**1,897,421**	**2,800,532**	**-32.2%**	**112,353,903**	**116,066,603**	**-3.2%**
Quarter Horse									
Ajax	3,900,810	175,991		2,347,459	0		6,248,270	175,991	
Total QH	**3,900,810**	**175,991**		**2,347,459**	**0**		**6,248,270**	**175,991**	
							0		
Standardbred									
Woodbine	16,605,651	18,973,820	-12.5%	34,620,514	41,236,194	-16.0%	51,226,165	60,210,014	-14.9%
Mohawk	6,359,352	7,463,085	-14.8%	5,522,845	7,312,866	-24.5%	11,882,197	14,775,950	-19.6%
Total WEG	22,965,003	26,436,905	-13.1%	40,143,360	48,549,060	-17.3%	63,108,362	74,985,965	-15.8%
Flamboro	6,648,840	7,441,475	-10.7%	5,387,115	6,250,566	-13.8%	12,035,955	13,692,041	-12.1%
Rideau	3,427,462	3,533,761	-3.0%	4,673,774	4,832,204	-3.3%	8,101,237	8,365,964	-3.2%
Windsor	10,430,355	11,181,269	-6.7%	10,697,704	11,825,404	-9.5%	21,128,059	23,006,673	-8.2%
Georgian	7,034,174	7,150,622	-1.6%	5,062,310	5,391,705	-6.1%	12,096,484	12,542,327	-3.6%
Western Fair	6,946,033	6,735,855	3.1%	10,362,981	11,979,713	-13.5%	17,309,014	18,715,568	-7.5%
Kawartha	679,203	717,464	-5.3%	1,570,787	1,774,763	-11.5%	2,249,989	2,492,227	-9.7%
Hiawatha	1,855,124	1,859,714	-0.2%	2,992,870	3,272,266	-8.5%	4,847,994	5,131,980	-5.5%
Grand River	2,416,349	2,365,018	2.2%	2,583,729	2,697,746	-4.2%	5,000,079	5,062,764	-1.2%
Sudbury	739,133	390,890	89.1%	794,770	366,805	116.7%	1,533,903	757,695	102.4%
Hanover	1,223,180	1,167,976	4.7%	1,877,357	1,977,826	-5.1%	3,100,536	3,145,802	-1.4%
Quinte	1,248,812	1,184,114	5.5%	1,286,820	1,403,994	-8.3%	2,535,632	2,588,108	-2.0%
Woodstock	1,373,879	1,467,461	-6.4%	1,849,513	2,352,714	-21.4%	3,223,393	3,820,175	-15.6%
Dresden	965,267	763,261	26.5%	2,244,790	2,007,259	11.8%	3,210,057	2,770,520	15.9%
Clinton	62,662	437,838	-85.7%	4,599	1,225,989	-99.6%	67,261	1,663,827	-96.0%
Total SB	**68,015,476**	**72,833,622**	**-6.6%**	**91,532,480**	**105,908,013**	**-13.6%**	**159,547,956**	**178,741,636**	**-10.7%**
Grand Total	**182,372,769**	**186,275,684**	**-2.1%**	**95,777,360**	**108,708,545**	**-11.9%**	**278,150,129**	**294,984,230**	**-5.7%**

Ontario Racetracks



Ontario Tracks

Ajax Downs (QH)	905-686-0948
Clinton (SB)	519-482-5270
Dresden (SB)	519-683-4466
Flamboro Downs (SB)	905-627-3561
Fort Erie (TB)	1-800-295-3770
Georgian Downs (SB)	705-726-9400
Grand River (SB)	519-846-5455
Hanover (SB)	519-364-2860
Hiawatha Horse Park (SB)	519-542-5543
Kawartha Downs (SB)	705-939-6316
Mohawk (SB)	1-800-268-9957
Quinte (SB)	613-968-3266
Rideau Carleton (SB)	613-822-2211
Sudbury Downs (SB)	705-855-9001
Western Fair (SB)	519-438-7203
Windsor (SB)	519-969-8311
Woodbine (SB & TB)	1-800-268-9967
Woodstock (SB)	519-537-5717

Head Office

Ontario Racing Commission
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Toronto, Ontario M9W 6L2

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(416) 213-7828 FAX
inquiry@ontarioracingcommission.ca

Hours of operation
8:30 a.m. to 5:00 p.m. Monday through Friday

Thoroughbred ORC Offices

Fort Erie Racetrack, Fort Erie
(905) 871-3200 ext. 3612
8:30 p.m. to 2:00 p.m. on live race dates

Woodbine Racetrack, Toronto
(416) 675-3993 ext. 2237
8:30 a.m. to 2:30 p.m. Thursday through Sunday
8:30 a.m. to 6:00 p.m. Wednesdays

Standardbred ORC Offices

Clinton Raceway, Clinton
(519) 482-5270 ask for the ORC office
11:30 a.m. to 2:30 p.m. on live race dates

Dresden Raceway, Dresden
(519) 683-4466 and ask for the ORC office
11:00 a.m. to 2:00 p.m. on live race dates

Flamboro Downs, Dundas
(905) 627-3561 ext. 261
4:00 p.m. to 8:00 p.m. on live race dates

Georgian Downs, Innisfil
(705) 726-9400 ext. 406
5:00 p.m. to 9:00 p.m. on live race dates

Grand River Raceway, Elora
(519) 846-5455 and ask for ORC office
4:00 p.m. to 8:00 p.m. on live race dates

Hanover Raceway, Hanover
(519) 364-2860 and ask for the ORC office
4:00 p.m. to 8:00 p.m. on live race dates

Hiawatha Horse Park, Sarnia
(519) 542-5543 and ask for ORC office
5:00 p.m. to 8:00 p.m. on live race dates

Kawartha Downs, Fraserville
(705) 939-6316 and ask for the ORC office
1:00 p.m. to 5:00 p.m. on live afternoon race dates
4:00 p.m. to 8:00 p.m. on live night race dates

Mohawk Raceway, Campbellville
(905) 854-2255 ext 4311
4:30 p.m. to 8:30 p.m. on live race dates
8:30 a.m. to 11:30 a.m. during qualifiers

Quinte Exhibition & Raceway, Belleville
(613) 968-3266 and ask for ORC office
4:00 p.m. to 7:30 p.m. on live race dates

Rideau Carleton Raceway, Ottawa
(613) 822-2211 ext. 355
4:30 p.m. to 8:30 p.m. on live night race dates

Sudbury Downs, Chelmsford
(705) 855-9001 and ask for ORC office
4:30 p.m. to 8:30 p.m. on live race dates

Western Fair Raceway, London
(519) 438-7203 Ext. 511
5:00 p.m. to 8:30 p.m. on live night race dates
1:30 p.m. to 5:00 p.m. on live afternoon race dates

Windsor Raceway, Windsor
(519) 969-8311 ext. 311
9:00 a.m. to 11:00 a.m. on qualifiers
4:00 p.m. to 8:00 p.m. on live race dates

Woodbine Racetrack, Toronto
(416) 675-3993 Ext 2641 or 1-800-268-9967
(toll free in Ontario)
Winter hours:
11:00 a.m. – 2:00 p.m. Sundays
4:30 p.m. – 8:30 p.m. on live race dates

Woodstock Raceway, Woodstock
(519) 537-8212 leave message for ORC agent
11:00 a.m. to 2:00 p.m. on live afternoon race dates (Saturdays)
2:00 p.m. to 5:00 p.m. on live night race dates (Tuesdays)

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